

The Value and Impact of Shenandoah Community Health

Health centers provide tremendous value and impact to the communities they serve, including **JOBS** and **ECONOMIC STIMULUS, SAVINGS** to Medicaid, and **ACCESS** to care for vulnerable populations.

This report highlights **Shenandoah Community Health's 2018 contributions and savings.**

SAVINGS TO THE SYSTEM

24%
LOWER COSTS
FOR HEALTH CENTER
MEDICAID PATIENTS

\$35 Million
SAVINGS TO
MEDICAID

\$57 Million
SAVINGS TO THE
OVERALL HEALTH
SYSTEM

ECONOMIC STIMULUS



398
TOTAL JOBS

265
HEALTH CENTER JOBS

133
OTHER JOBS in the
community



\$42.9 Million
TOTAL ECONOMIC
IMPACT of current
operations

\$25.8 Million
DIRECT HEALTH
CENTER SPENDING

\$17.1 Million
COMMUNITY
SPENDING



\$ 6.2
Million
ANNUAL TAX
REVENUES

\$ 1.7 Million
STATE & LOCAL TAX
REVENUES

\$ 4.5 Million
FEDERAL TAX
REVENUES

CARE FOR VULNERABLE POPULATIONS



32,410
PATIENTS
SERVED

128,164
PATIENT
VISITS

- 6.7%
4-YEAR PATIENT
GROWTH

87.5% of patients
are **LOW INCOME**

10,454 of patients
are **CHILDREN &
ADOLESCENTS**

30.2% of patients
identify as an **ETHNIC OR
RACIAL MINORITY**

1.4% of patients
are **VETERANS**

2.5% of patients
are **AGRICULTURAL
WORKERS**

4.1% of patients
are **HOMELESS**

Capital Link prepared this Value & Impact report using 2018 health center audited financial statements and Uniform Data System information. Economic impact was measured using 2017 IMPLAN Online.



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REFERENCES AND DATA SOURCES

- Economic Stimulus: Economic impact was measured using 2017 IMPLAN Online from IMPLAN Group LLC, IMPLAN System (data and software), 16905 Northcross Dr., Suite 120, Huntersville, NC 28078, www.IMPLAN.com. Learn more at www.caplink.org/how-economic-impact-is-measured.
- Savings to the System: Nocon et al. *Health Care Use and Spending for Medicaid Enrollees in Federally Qualified Health Centers Versus Other Primary Care Settings*. American Journal of Public Health: November 2016, Vol. 106, No. 11, pp. 1981-1989.
- Care for Vulnerable Populations: Bureau of Primary Health Care, HRSA, DHHS, 2017 Uniform Data System.
- Full-Time Equivalent (FTE) of 1.0 is equivalent to one full-time employee. In an organization that has a 40-hour work week, an employee who works 20 hours per week (i.e., 50 percent of full time) is reported as “0.5 FTE.” FTE is also based on the number of months the employee works. An employee who works full time for four months out of the year would be reported as “0.33 FTE” (4 months/12 months).

SUMMARY OF 2018 ECONOMIC STIMULUS			
		Economic Impact	Employment (# of FTEs*)
Community Impact	Direct	\$25,816,029	265
	Indirect	\$5,703,089	42
	Induced	\$11,396,289	91
	Total	\$42,915,407	398
SUMMARY OF 2018 TAX REVENUE			
		Federal	State
Community Impact	Direct	\$3,206,884	\$657,312
	Indirect	\$427,109	\$305,121
	Induced	\$821,396	\$763,888
	Total	\$4,455,389	\$1,726,321
Total Tax Impact		\$6,181,710	

About Capital Link

Capital Link is a non-profit organization that has worked with hundreds of health centers and primary care associations for over 20 years to plan for sustainability and growth, access capital, improve and optimize operations and financial management, and articulate value. We provide an extensive range of services, customized according to need, with the goal of strengthening health centers—financially and operationally—in a rapidly changing marketplace. Capital Link maintains a database of almost 12,000 health center audited financial statements from 2005 to 2018, incorporating approximately 75% of all health centers nationally in any given year. This proprietary database is the only one of its kind as it exclusively contains health center information and enables us to provide information and insights tailored to the industry. For more information, visit us at www.caplink.org.